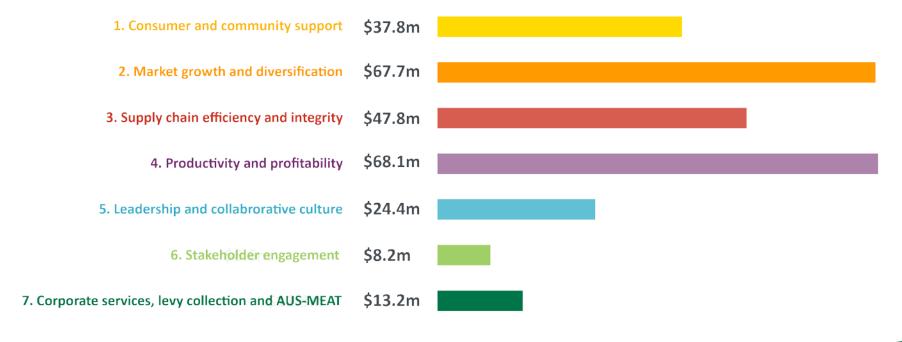




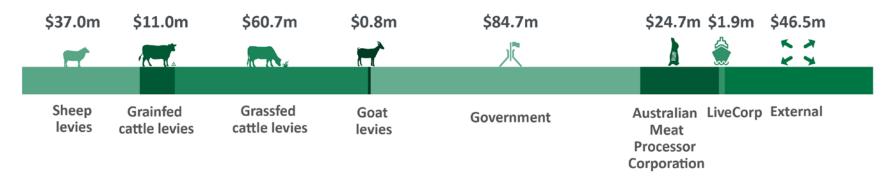
Projected Investment 2017-18 by pillar



Total investment \$267.3 million Total may not add up due to rounding.



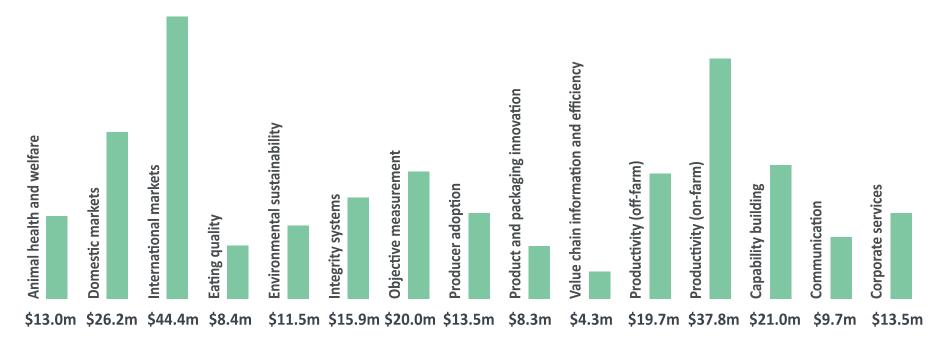
Projected 2017-18 investment by funding source



Total investment \$267.3 million Total may not add up due to rounding.



Projected 2017-18 investment by program

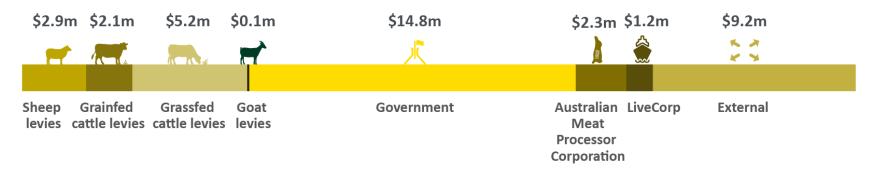


Total investment \$267.3 million Total may not add up due to rounding.



Pillar 1. Consumer and community support

Projected 2017-18 investment by funding source

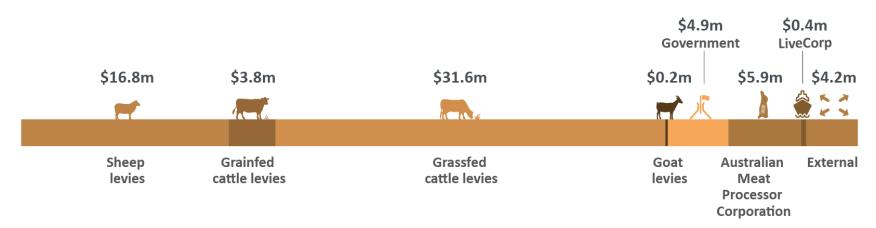


Total investment \$37.8 million Total may not add up due to rounding.



Pillar 2. Market growth and diversification

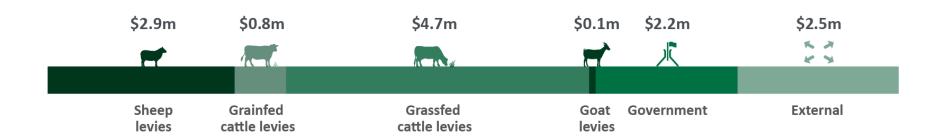
Projected 2017-18 investment by funding source



Total investment \$67.7 million Total may not add up due to rounding.



Corporate services, levy management & AUS-MEAT Projected 2017-18 investment by funding source



Total investment \$13.2 million Total may not add up due to rounding.



MLA highlights – 2016/17

Grab-and-go beef

Hot, cooked beef products were rolled out to 900 Woolworths stores nationally

Global branding

Awareness of the *True Aussie* brand increased in Japan and Korea

Accelerating innovation

The MLA Donor Company invested in its largest ever number of projects

MSA awards

The MSA awards recognised topperforming MSA producers. MSA returned \$150m to farm gate

New research

1st round of MLA's R&D consultation process was completed, with 18 new R&D projects funded













MLA highlights – 2016/17

Pain relief

Buccalgesic gel for cattle and sheep has been commercialised.

Better genetics

Eating quality breeding values were produced for a wide range of animals

Beef automation

Beef automation technologies advanced to working prototypes

Adoption pilots

95 producers
piloted a new
program to
support improved
business
performance

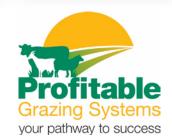
MLA review

A key finding was for every \$1 invested in MLA's programs, industry is recouping \$6.20













Tedera



- Forage from Canary Islands
- Perennial legume
- Adapted Mediterranean-like climates
- 300-800mm AAR

ATTRIBUTES

- Quality green forage all year round
- Retains green leaf (in dry)
- Summer production
- Proven value: reduce supplementary feeding
- More tolerant to acid soils than lucerne



Land clearing rates in Queensland on par with Brazil, new study finds

Sustainability group to drive

I went vegan for week and it planted a seed

action

industry plan Where To Eat Meat, Guilt-Free

Celebrate no-meat day

Court ruling is a first step toward controlling air pollution from livestock farms

Global warming presents rising Farmers cost to Australia's livestock call for industries, vets told climate

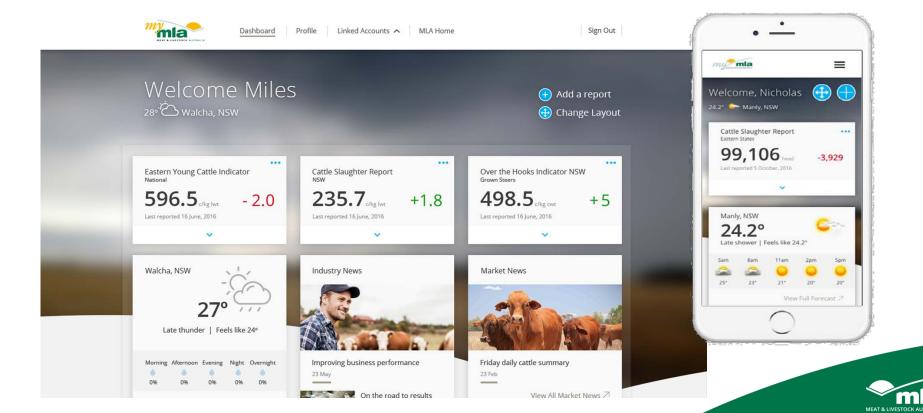
Power-hungry diets — what meat really means

Anti-meat line laid bare



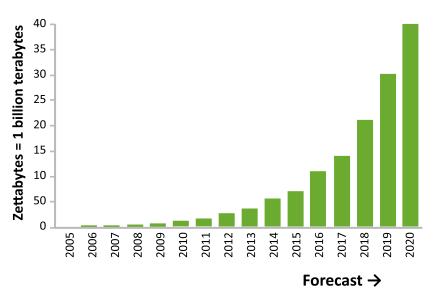


myMLA – a personalised online dashboard



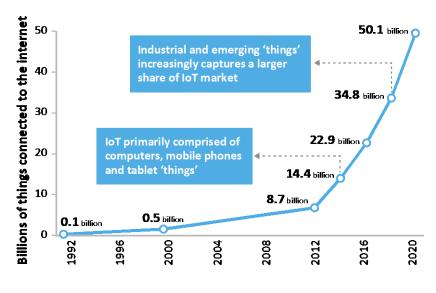
Convergence – information and measurement

Data generated (globally)



Source: United Nations Economic Commission for Europe (2015)

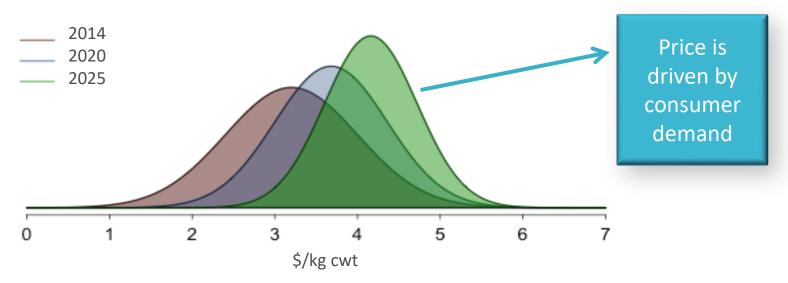
Internet of everything



Sources: Group SJR, Cisco, CompTIA



Why is data important?



Data drives efficiencies:

- more value from the same environmental resources
- data delivers a better price
- price drives change



DNA data

- Highly accurate genomic evaluations for any breed/cross/composite
 - for all traits contributing to profit
 - increasing use of genomics for management decisions
- At low cost
- And high speed > crush side genotyping









Integrity systems are outcomes

of data collection

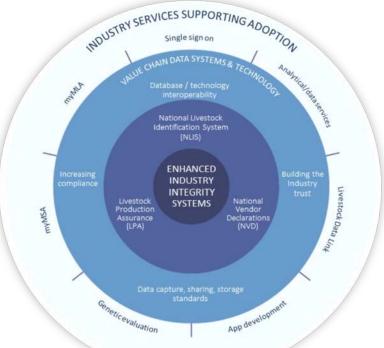
Data delivers:

- consumer trust
- optimal value chains
- market access
- sustainability credentials
- animal welfare measures
- traceability
- auditing systems



- individual properties
- individual animals

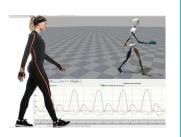






Live animal measurement R&D update (all species)

LIVE TRACKING AND ID





Individual stock movement

- Count head for automatic stock take.
- Monitor cattle movement for health indications.

Animal identification

- Identify animals uniquely.
 Status
- Uses human security CCTV software, human biometrics and facial recognition solutions.
- Early concept evaluations with various global solution providers.

FRAME SCORE



3D camera (Stage 1 – Angus)

- P8 fat and muscle score.
- A working prototype of a 3D imaging system using gaming cameras.
- Preliminary R² of 80-90% in determining these values.
- Results in 5-10 seconds to allow for drafting decisions.

Phone apps

 Early investigation into utilisation of phone camera and or phone case with smarts for weight and frame score.



Live animal measurement R&D update (all species)

LIVE ATTRIBUTES (SINGLE)





DEXA Live

- Program 1 Using existing carcase DEXA solutions for live animal LMY
- 2017/18 evaluation R&E CT Live
- Program 2 Using equine CT to measure marbling and health attributes
- A working prototype to be delivered to Australia early 2018 for evaluation.
- Will require the development of a carbon fibre crush section.

LIVE ATTRIBUTES (MOB)







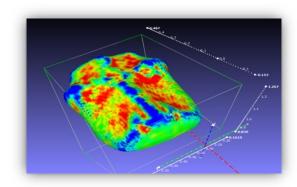
Aviation baggage CT (at scale)

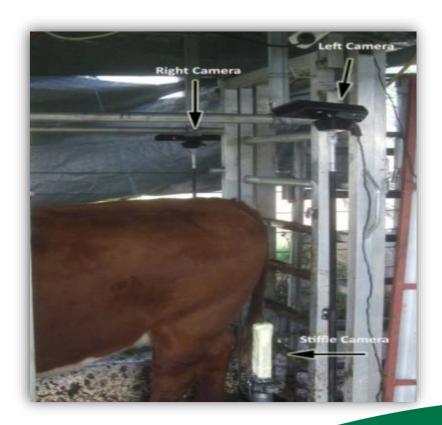
- Continuous race and or truck scale CT.
- Health, marbling and LMY measurements.
- Small scale system delivered to Australia by end of 2017 for 2018 evaluation purposes.



On-Farm Yield Prediction

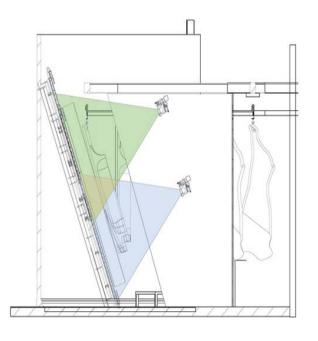
- 3D Red, Green, Blue, + Depth (RGBD - xbox) camera technology
- Trialed to show great ability to assess body condition score







Dual Energy X-ray Absorptiometry (DEXA)



DEXA data by carcase:

- saleable or lean meat yield
- bone
- fat

OCM data by carcase:

- eye muscle
- colour meat/fat
- IMF

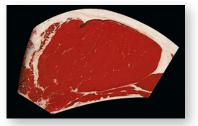
DEXA



Automation cut lines

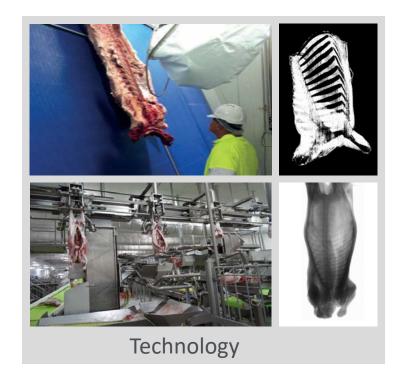


Carcase cut out calculator





DEXA - technology, algorithm and LMY correlation



$$(x+a)^n = \sum_{k=0}^n \binom{n}{k} x^k a^{n-k}$$



Algorithm





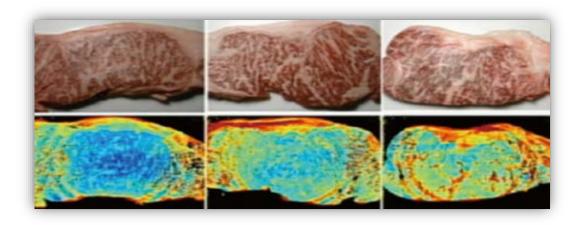
Correlation



What about quality - Hyper spectral imaging

What we think it can grade:

- Eye muscle area
- IMF (marbling scores)
- Meat / Fat colour
- Subcutaneous fat
- Ossification





What about quality? (NMR/MRI)

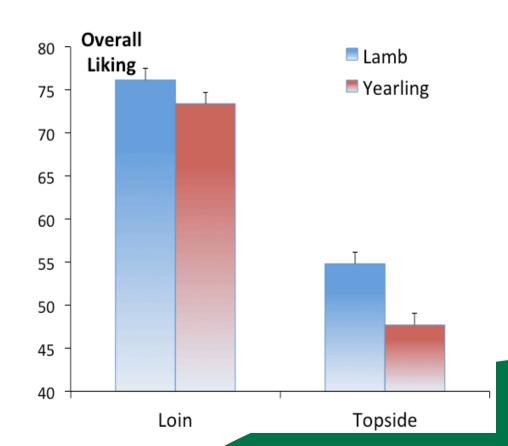




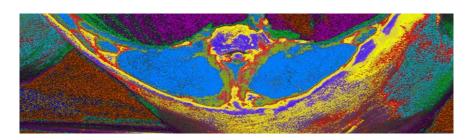
Merino yearling testing completed

Merino lamb vs Merino yearling – half brothers (355 days old vs 685 days old)

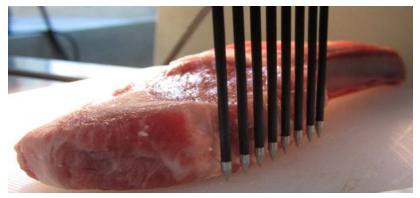
- Loin cuts high quality
- Leg cuts tougher but mostly acceptable



Grading technologies - QUALITY

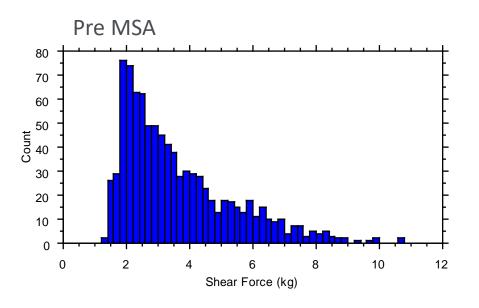


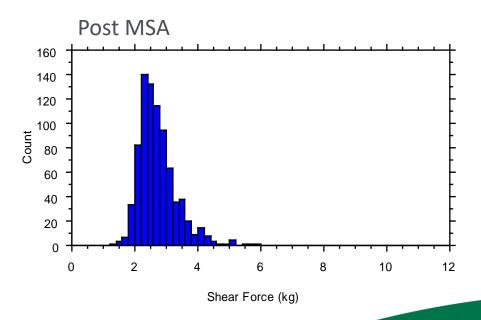






Change is possible





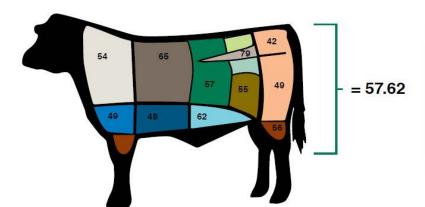


Meat Standards Australia

STANDARD OF TRALLE

- Almost 40% of cattle slaughter has MSA grading information collected
- Over 54 million pieces of information collected in 2015/16
- Over 2.8 million MSA compliant animals received an MSA Index value





Marbling Fat colour
Carcase weight Eye muscle area
pH Ossification
Sex Tropical breed
Fat coverage content
Meat colour Hump height

HGP treatment Feed type Milk fed vealer Consignment pathway

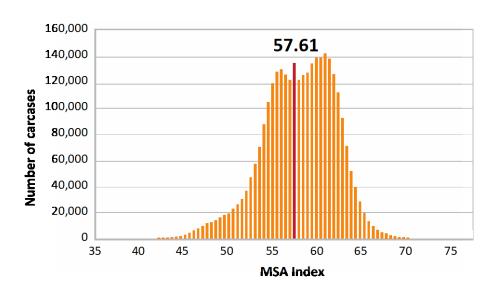


Using MSA data to benchmark eating quality

Biennial Australian Beef Eating Quality Audit released to:

- measure current performance
- identify areas for improvement
- identify the key drivers of eating quality and compliance
- benchmark amongst others in different production categories.

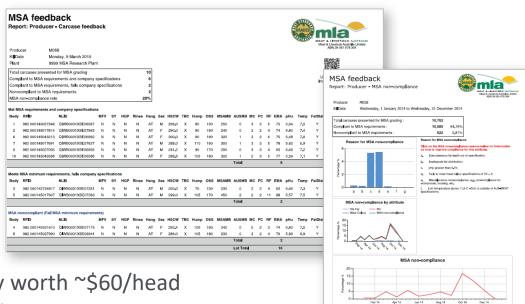
Current situation for Australian eating quality





myMSA feedback system

Allows real-time carcase feedback and benchmarking for 47,000 producers

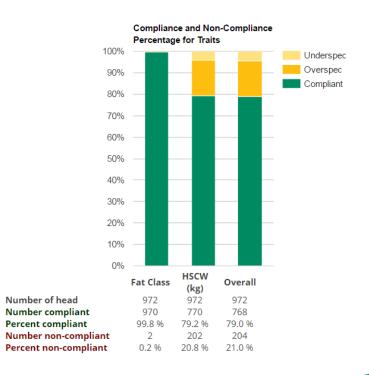


- MSA compliance is currently worth ~\$60/head (price differential to non-MSA cattle)
- In 2015/16, 7.3% MSA non-compliance = approx \$13.5 million lost opportunity



What is Livestock Data Link?

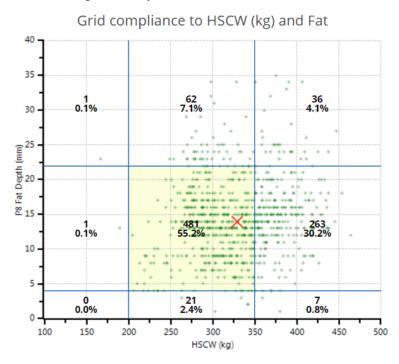
- Centralised on-line feedback system
- Identifies non-compliant carcases and the associated costs
- Allows performance benchmarking
- Will include some sheep animal health data
- Includes NLIS and MSA information
- Links to 'Solutions to Feedback'
- Turns complex information into simple decision making through analysis and reporting





How do I measure up?

Carcase Analysis Report



Gender Breakdown

Compliance Sweet Spots

Compliance by Gender				
	Male	Female	Unknown	All
No. Head	576	296		872
No. Condemned	0	0		0
Total HSCW (kg)	202,635.5	84,729.0		287,364.5
Max HSCW (kg)	502.5	433.0		502.5
Min HSCW (kg)	235.0	166.5		166.5
Avg HSCW (kg)	351.8	286.2		329.5
Max P8 Fat Depth (mm)	42.0	41.0		42.0
Min P8 Fat Depth (mm)	1.0	3.0		1.0
Avg P8 Fat Depth (mm)	13.9	15.9		14.6
Non-compliance count	430	127		557
Non-compliance cost	\$38,626.78	\$8,089.78		\$46,716.55
Non-compliance cost/head	\$89.83	\$63.70		\$83.87



Consumer insights

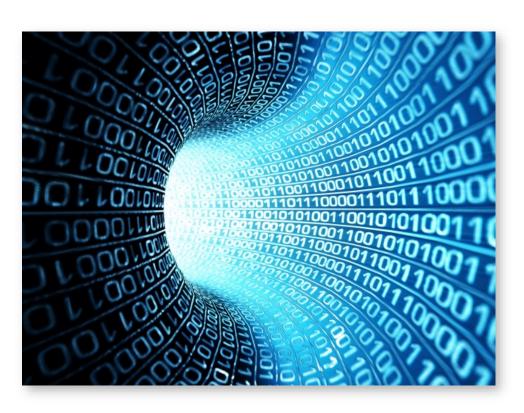


- Macro trends
- Affordability
- Economic drivers
- Demographics
- Attitudes
- Behaviours
- Trends
- Regulatory environment

Across 100 countries and markets



Big data



Red Meat Value Chain Data

The current 'silos' of data:

- in the animal
- on-farm
- market reporting
- on the carcase
- carcase attributes
- eating quality
- processing requirements
- consumer drivers
- consumer feedback



2025 Beef Value Chain

Genome markers.

DNA testing live animals.

Beef breed to end market.

Produces rewarded by the value of the cut.

DEXA provides a saleable meat yield prior to cut out.



Data driven Integrity Systems.

Automated processing plants – chiller to retail ready.

Consumers are linked to producers and can rate steak by texture, taste, provenience and eating quality through an app.

The eating quality app is linked to DNA.



We have started the discussion!



Three principals agreed within industry:

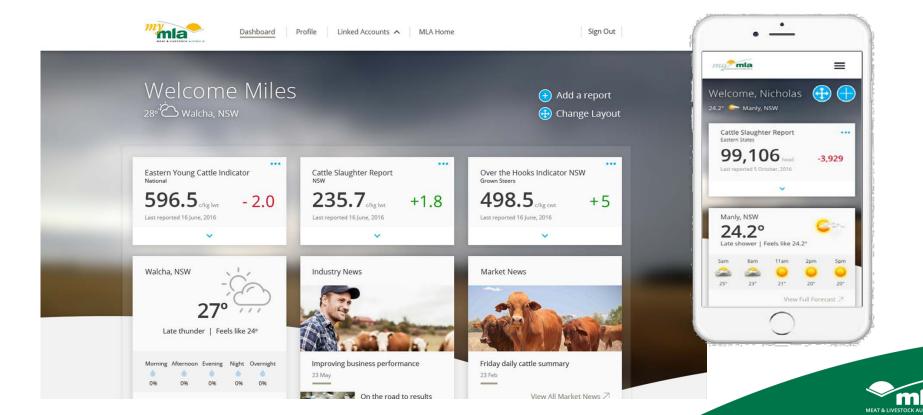
- common data language
- share data
- cloud based storage for ease of 'plug in applications'

Future R&D models must sign on to data sharing.

Existing data bases are being merged.



myMLA – a personalised online dashboard



Future value propositions





Red meat – big data

Contents

- The Australian Red Meat Industry collects a lot of data, however:
 - data will be shared
 - data will be available to the whole supply chain
- Collecting data will drive growth and efficiencies.
- Value Based Marketing will deliver fairer returns to producers.



Thank you – any questions?

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